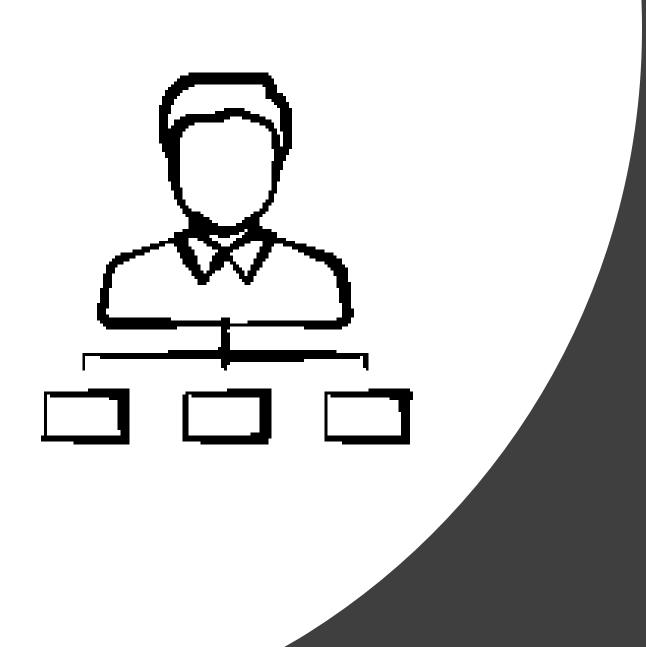


# The Service Sourcing Leader

Breakthrough Strategies to Improving Your Total Service Cost of Ownership Rapidly www.rapidknowhow.com



# The Service Sourcing Leader

3 Smart Strategies to Choose Your High-Performance Vendor Rapidly

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### **Executive Summary**

- 3 Smart Strategies to Choose Your High-Performance Vendors Rapidly
- 1. Check your vendors consistency in delivering on time and according to the agreement

2. Assess your vendors innovation competency and entrepreneurial approach

3. Evaluate your vendors flexibility to deliver unplanned solutions

#### Introduction

- You are a Procurement Professional and seeking to define which vendors are High-Performance Vendors and which vendors are not. Within a taskforce, you can define what the key criteria are which you can align with your Vendors in the future to keep company standards and develop the vendors which do not fall under the given criteria.
- As the basis, you want to find out if the vendor is actually delivering what is defined within the contract, you should also find other criteria, where you should be able to cluster which Vendors are good and which Vendors are not. Of course, you might have already developed a Vendor Pyramid, which considers also Blacklist Vendors, Intermediate Vendors, Strategic Vendors etc.
- If you haven't and you are about to challenge the current Vendor structure within the organization in a short period of time to conclude a project you can apply these three strategies:

# Smart Vendor Evaluation Strategy #1 Check Your Vendors Reliability & Consistency

- Does the Vendor deliver on-time and according to the agreement? Does this align with the agreement or are there any variances.
- For example, when I worked as a Procurement Consultant in a Project, the aim was that the Vendor delivers office material in 2 weeks, with the agreed prices after negotiation and with a 100% quality, meaning that the material should not have any defects.
- This was delivered by the vendor and received in terms of scoring an optimum on points. This needs to be monitored in a set period of time e.g. for 1 quarter for example and the Vendor performance needs to be checked in an Excel file or other Vendor Performance Tools which your organization provides.

#### Smart Vendor Evaluation Strategy #2 Assess Your Vendors Innovation & Entrepreneurship

- Does your Vendor also deliver new ideas to the project team on regular basis? Do your products your organization sell have high impacts on the market because your Vendor is delivering performance by sharing best-practices and showing benchmarks which raises or sales or reduces your costs.
- For example, a Vendor which is about to provide a management consulting concept in the pharma sector to increase the sales channels of drugstores on the Dutch market. Sharing practices from other reference projects which should support the right consulting methodologies so the project team from the client understands the key issues and delivers the aims within the budget frame.
- Here the interaction with your Internal buyer is important and monitor the performance from the Vendors. Aim to have a weekly meeting with the Internal Buyers which work with the Vendors with the highest spend and receive an open feedback on their performance. Some sub-criteria could be Development of Solution Assortment, Availability to share information as Best-Practice Information, Cross-Selling Opportunities and strategies on how to deliver this.

# Smart Vendor Evaluation Strategy #3 Evaluate Your Vendors Flexibility

- How does your Vendor deliver Solutions, which are not planned but you need the Vendor to deliver a Solution? This does not only consider the Product but also a Service which can be delivered in short-term by the task force from the Vendor.
- For example, an upgrade of hosting an SAAS Platform instead of 08:00 a.m.-17:00 p.m. to 24-7, with the given Premium Support from the Vendor. Here the main question is: how quickly can this be delivered by the Vendor? How effective is the communication from the Vendor with the Customer and how can this switch cause the smallest impacts on the total cost of ownership costs.
- Here again you can monitor this with your Internal Buyer in taking the main Vendors into account and setting joined criteria and monitoring them in a time frame of 1 quarter. Possible criteria are: Support time switch, fastening delivery, raising the payment terms or decreasing the running prices as there is a reduction in market share for the current year.
- Once you have all the information in, make sure that you make a final report and deliver this to the task force.

# High Performance Vendor Evaluation Tool

Components	Sub-Total Weighing	Total Weighing
1. Reliability and Consistency		33
Order is on Time	10	
Order is Complete	10	
Digital Order Fulfillment Process	13	
2. Innovation & Entrepreneurship		30
Provides Innovative Ideas	10	
Sharing Best Practices	10	
Offer Efficiency Benchmarks	10	
3. Deliver Unplanned Solutions		37
Rapid Emergency Response	10	
Problem Solving On-Demand	12	
Ability to Increase Productivity	15	
Total		100

#### Philip David



Philip David MBA specializes in crafting your breakthrough service sourcing strategy, evaluating and choosing your strategic service providers, developing your business case for optimizing your total service cost of ownership and leading your implementation project for delivering sustainable results rapidly.

#### 3 Smart Strategies to Choose Your High-**Performance Vendors Rapidly**

1. Check your vendors consistency in delivering on time and according to the agreement 2. Assess your vendors innovation competency and entrepreneurial approach 3. Evaluate your vendors flexibility to deliver

unplanned solutions

Adopt these three strategies to choose your highperformance vendors rapidly. If you've any questions, just contact me, I'll come back within 24 hours

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